Statistical Process Control: Should We Keep On Fighting A Lost Battle?

Budapest, Hungary Hotel Kempinski

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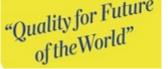




World Quality Forum of the International Academy for Quality

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Evolutions

- Technological evolutions
- Logistic evolutions
- Customer requirements changes
- Overall economic changes



Technological evolutions – stupid automation

- Automatic production lines containing Poka-Yoke systems with 100 % inspection leading to zero defects.
- Intervention is driven directly by Overall Equipment Efficiency (OEE) results, linked to management objectives.
- So where is the need for an additional control system like SPC?



Technological evolutions – smart automation

• Jamais Cascio – WCQI 2013 – Indianapolis

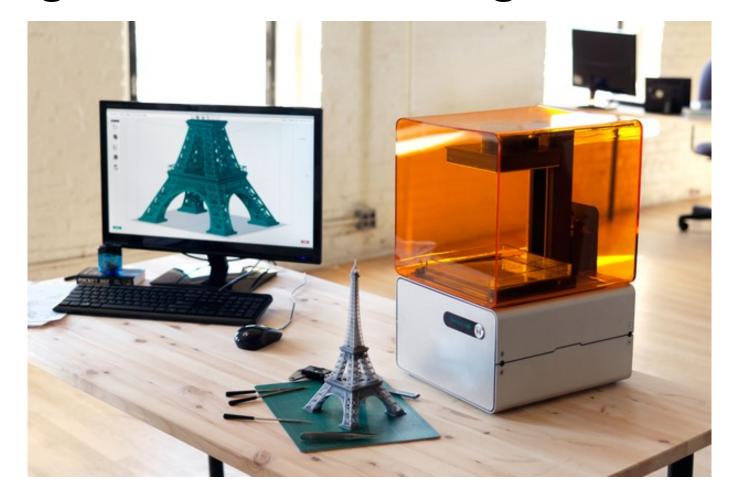
"We will make smart robots, making stupid robots, making parts"







Technological evolutions - digitization





Digitization links technological with logistic

- Just-In-Time has already reduced batch sizes leading to problems in applying SPC
 - Short run SPC: what's the value of 2 plotted points between changeover?
- 3D printing reduces the batch size to 1
- The product is the file the production area your office





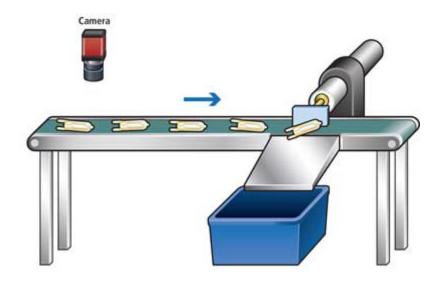
Reduced Life-cycles

- We can no longer afford continuous improvement.
- Problems after launch = a dead product



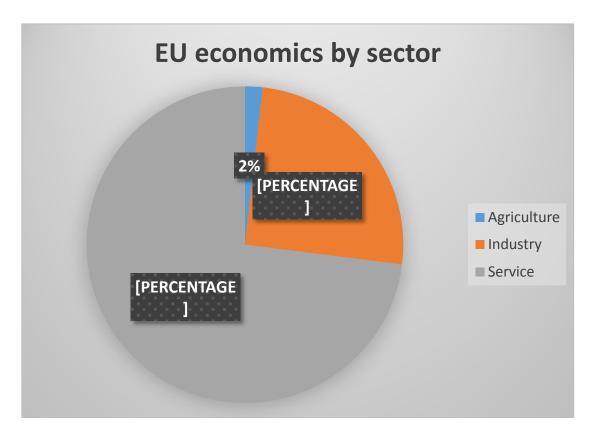
Increased Customer requirements

- From % to PPM
- No statistical control method can guarantee a < 10 ppm output





Economic evolution



- Quality language and Quality tools
 - Developed in Industry
 - Introduced in Service
 - The tools we know in an environment that we do not know.



Service

- CCC
 - Customer
 - Created
 - Chaos
- Each customer is a special cause of variation
- There is no such thing as an "average" customer, there may be a mean customer.



The current use of SPC

- When obliged by customers (automotive)
- Show Process for Customers
- Mainly registration, very few control



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Quality needs to change its focus

- From control to prevention
- From production to development
- From SPC to Poka Yoke
- From on-line engineering to off-line engineering
- From continuous improvement to robust processes
- From standardised to flexible



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Training

Re-think the Body Of Knowledge of Quality

- Focus on methods applicable in development
 - TRIZ, Axiomatic Design, QFD, FMEA, ...
- Focus on the study of human interactions



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Thank You

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